

Report of the Cabinet Member for Finance, Performance and Customer Services

Treasury Management Annual Report & Review of Prudential Indicators 2012/13

Purpose of Report

1. The Council is required by regulations issued under the Local Government Act 2003 to produce an annual treasury management review of activities and the actual prudential and treasury indicators for 2012/13. This report meets the requirements of both the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code). Prudential Indicators are attached at Annex A.
2. The information detailed in this report ensures the Council's treasury management activities are affordable, sustainable and prudent as approved by Council on 23 February 2012 and that the Council's debt and investment position ensure adequate liquidity for revenue and capital activities, security for investments and manages risks within all treasury management areas.
3. The Council's treasury position for 2012/13 compared to 2011/12 is summarised in the table below:

	31-Mar-13	Rate	31-Mar-12	Rate
	£m	%	£m	%
GF Total Debt	118.7	4.2%	121.3	4.2%
HRA Debt	18.4	4.2%	18.8	4.2%
HRA Self Financing	121.5	3.2%	121.5	3.2%
HRA Total Debt	139.9	3.4%	140.3	3.4%
Total debt	258.6	3.8%	261.6	3.8%
Capital Financing Requirement	321.9		293.2	

Over/ (under) borrowing	(63.3)		(31.6)	
Investments:	11.9	1.46%	26.2	1.45%

Table 1 – Summary of the treasury management portfolio

Economic Background

4. The performance of the council's treasury management function is an outcome of the long-term borrowing and short-term investment decisions affected by the economic conditions during the year.
5. The financial year 2012/13 continued the challenging investment environment of previous years, namely low investment returns and continuing heightened levels of counterparty risk. The original expectation for 2012-13 was that Bank Rate would start gently rising from quarter 4 2014. However, economic growth in the UK was disappointing during the year due to the UK austerity programme, weak customer confidence and spending, a lack of rebalancing of the UK economy to exporting and weak growth in our biggest export market - the European Union (EU).
6. The UK coalition Government maintained its tight fiscal policy stance against a background of warnings from two credit rating agencies that the UK could lose its AAA credit rating. Key to retaining the AAA rating will be a strong return to economic growth in order to reduce the national debt burden to a sustainable level, within a reasonable timeframe. Weak UK growth resulted in the Monetary Policy Committee increasing quantitative easing by £50bn in July to a total of £375bn. Bank Rate therefore ended the year unchanged at 0.5% while CPI inflation fell from 3% at the start of the year to end at 2.8 in March, will a fall back to below 2% pushed back to quarter 1 2016.
7. The EU sovereign debt crisis was an ongoing saga during the year with first Greece and then Cyprus experiencing crises which were met with bailouts after difficult and fraught negotiations.
8. Gilt yields, which affect the rate at which the Council can borrow, oscillated during the year as events in the ongoing Eurozone debt crisis ebbed and flowed, causing corresponding fluctuations in safe haven flows into and out of UK gilts. This, together with a further £50bn of quantitative easing in July and widely expected quantitative easing still to come combined to keep PWLB rates depressed for much of the year at historically low levels.

9. The Funding for Lending Scheme, announced in July, resulted in a flood of cheap credit being made available to banks and this has resulted in money market investment rates falling sharply in the second half of the year. However, perception of counterparty risk have improved after the ECB statement in July that it would do “whatever it takes” to support struggling Eurozone countries. This has resulted in some return of confidence to move away from only very short term investing.
10. Figure 1 below shows the actual and projection of the bank base rate, which has remained at historically low levels since April 2009. Sector latest bank base rate forecast is November 2012 and this is compared to the January 2012 and January 2011 forecast. Other economists latest forecast are also shown for November 2012. The graph highlights the delay in the expectation of the increase in the Bank Base rate which is as a result of the decision to expand quantitative easing and deterioration of growth prospects.

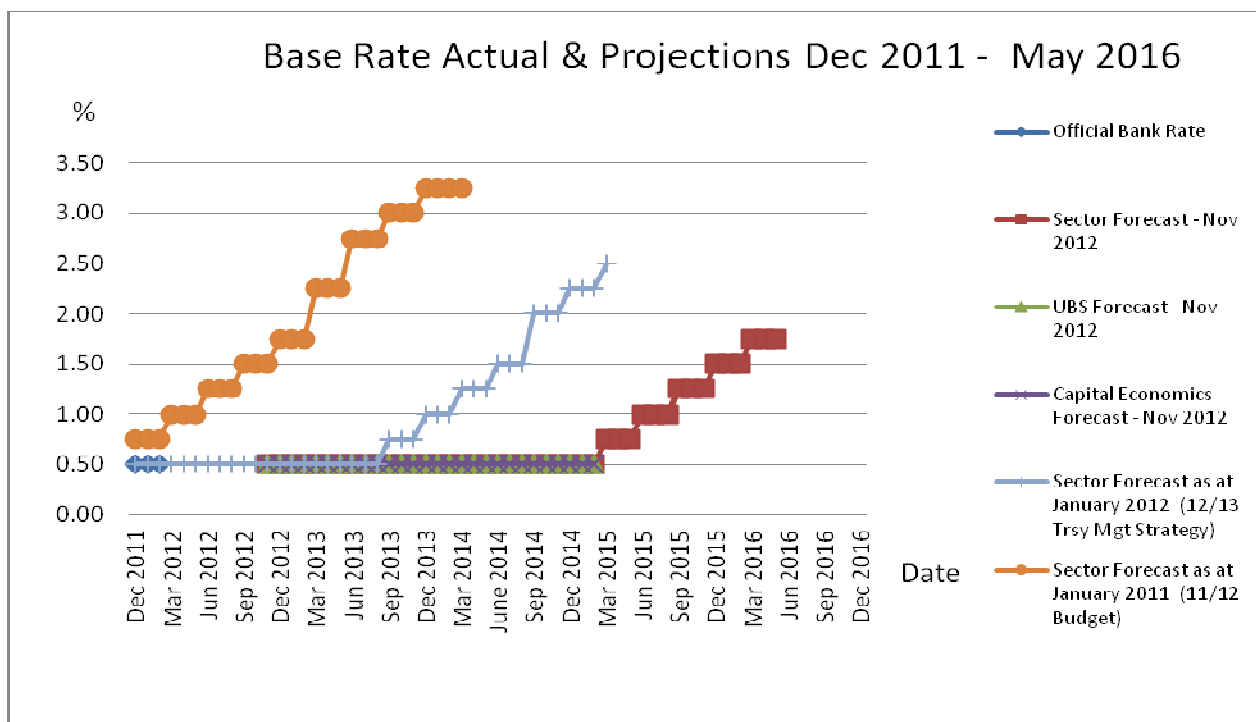


Figure 1 – Forecast Base Rates 2011- 2016

Treasury Management Strategy

11. The Council’s borrowing strategy for 2012/13 was set at Council on 23 February 2012 and followed advice from Sector, the council’s treasury management advisors, to have a balanced approach and

lock into some long term borrowing in 2012/13 where interest rates were expected to be lower than in the coming years, whilst also considering reducing the Councils surplus funds due to investment rates giving relatively low returns compared to borrowing rates.

12. External borrowing would be taken throughout the financial year when interest rates seemed most favourable at a target interest rate of 5%. The maturity profile of the debt portfolio was taken into account, so the Council was not exposed to the concentration of debt being in any one year.
13. Also running down the investment portfolio and using the Council's surplus cash rather than taking further external borrowing was also deemed a favorable approach. Due to continued uncertainty in the aftermath of the 2008 financial crisis consideration was given to postponing borrowing to avoid the cost of holding higher levels of investments and to reduce counterparty risk.
14. The actual movement in gilt yields meant borrowing rates fell sharply during the year and continued at historically very low levels
15. Figure 2 shows the PWLB interest rates from 1 October 2010 to 31 March 2013 and includes the loans borrowed by the council. .

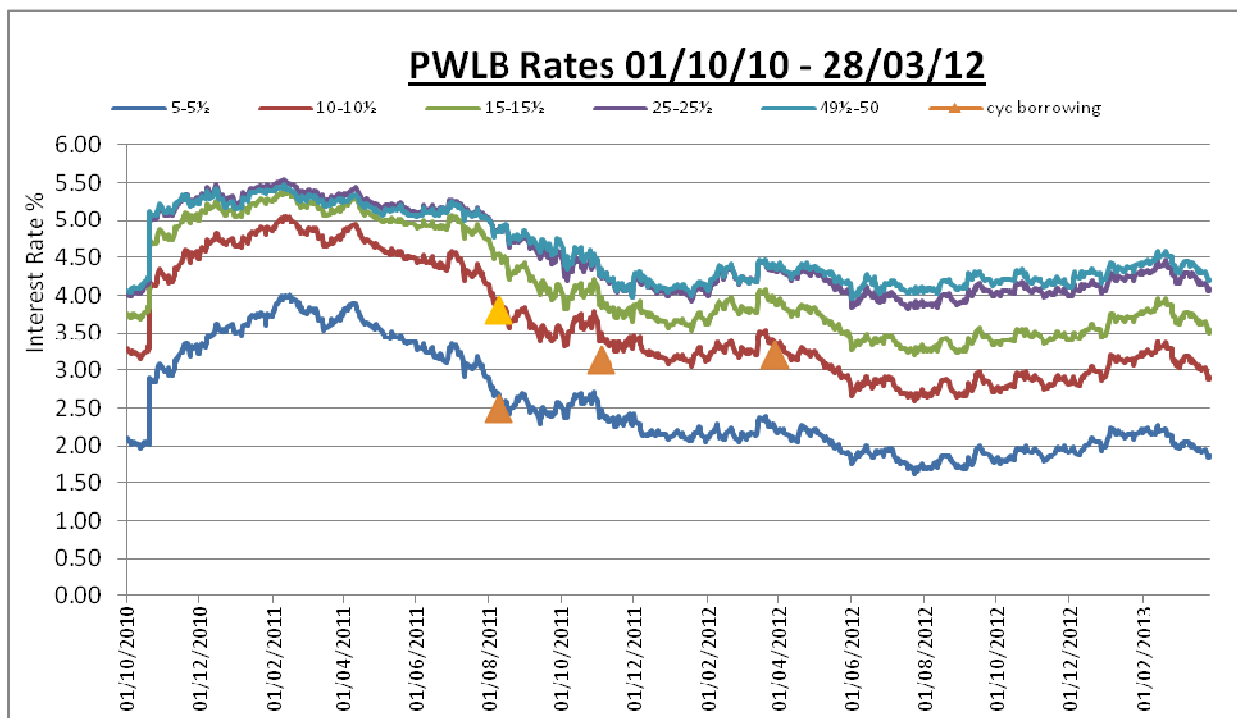


Figure 2 - PWLB rates and CYC borrowing levels

16. Figure 2, illustrates that over 2012/13, that PWLB rates have remained broadly flat over the period supporting the Councils decision to delay borrowing.

Borrowing Outturn 2012/13

17. The Council undertakes capital expenditure on long-term assets as part of the Capital programme. The way that the capital programme is financed affects the treasury management activity of the Council, and ultimately borrowing. The prudential indicators which control the borrowing activity of the Council are contained in Annex A.
18. The purpose of the Council's underlying need to borrow is to finance capital expenditure and this is termed the Capital Financing Requirement (CFR).
19. The total CFR for the council at the end of 2012/13 was £321.9m and this was split between the General Fund at £181.5m and the HRA at £140.3m. In accordance with the flexibility allowed by the borrowing strategy, no external borrowing was taken to finance this requirement as surplus funds were used and the investment portfolio was reduced.
20. Total borrowing at the start of 2012/13 was £261.6m (General Fund £121.3m / HRA £140.3m) and at the end of 2012/13 was £258.6m (General Fund £118.7m / HRA £139.9m).
21. Table 2 shows the movement in borrowing during the year split between the General Fund and HRA. Details on the interest rates obtained on new borrowing, the average rate of the portfolio and the year of maturity are also shown.

General Fund					
Loan Type	Date Raised	Date Matured	Amount	Interest Rate	Duration
Matured	09/06/2005	05/05/2012	3,000,000	4.400%	7.00
			3,000,000		
Loans net position 2012/13			7,000,000		
Opening loan balance 2012/13			140,065,956		
Closing loan balance 2012/13			137,065,956		

**Table 2 - Movement in General Fund Borrowing 2012/13
(including HRA split element – 13.4%)**

22. The Council did not restructure any of its borrowing portfolio during the year as no opportunities arose when taking into consideration the associated premium that would be generated.
23. The overall position of the borrowing activity has not caused any variation in the average interest rate that remains at 3.8%.

Investment Outturn 2012/13

24. Bank Rate remained at its historic low of 0.5% throughout the year; it has now remained unchanged for four years. Market expectations of the start of monetary tightening were pushed back during the year to early 2015 at the earliest. The Funding for Lending Scheme resulted in a sharp fall in deposit rates in the second half of the year.
25. The Council's investment policy is governed by CLG guidance, which was implemented in the annual investment strategy approved by the Council on 23 February 2012. This policy sets out the approach for choosing investment counterparties, and is based on credit ratings provided by the three main credit rating agencies (Fitch, Standard & Poors, Moody's) supplemented by additional market data (such as rating outlooks, credit default swaps, bank share prices etc.).
26. The investment activity during the year conformed to the approved strategy, and the Council had no liquidity difficulties.
27. The Council maintained an average investment balance of £40.2m compared to £63.8m in 2011/12. The surplus funds earned an average rate of return in 2011/12 of 1.46% compared to 1.45% in 2011/12. The movement downwards is due to the use of cash balances to fund capital investment activities in accordance with the Council's borrowing policy. The comparable performance indicator is the average 7-day LIBID rate, which was 0.39% in 2012/13 and the three month LIBID rate of 0.56%. All investments occurred in line with the investment strategy that the security of capital is of prime importance.
28. Figure 3 illustrates the investment interest rates available for 2012/13 including the rate of return on investments achieved. The Council's

rate of return is continually higher than all yields. The Council could not invest further in 1 year deposits due to the security of the Councils surplus fund being of prime importance.

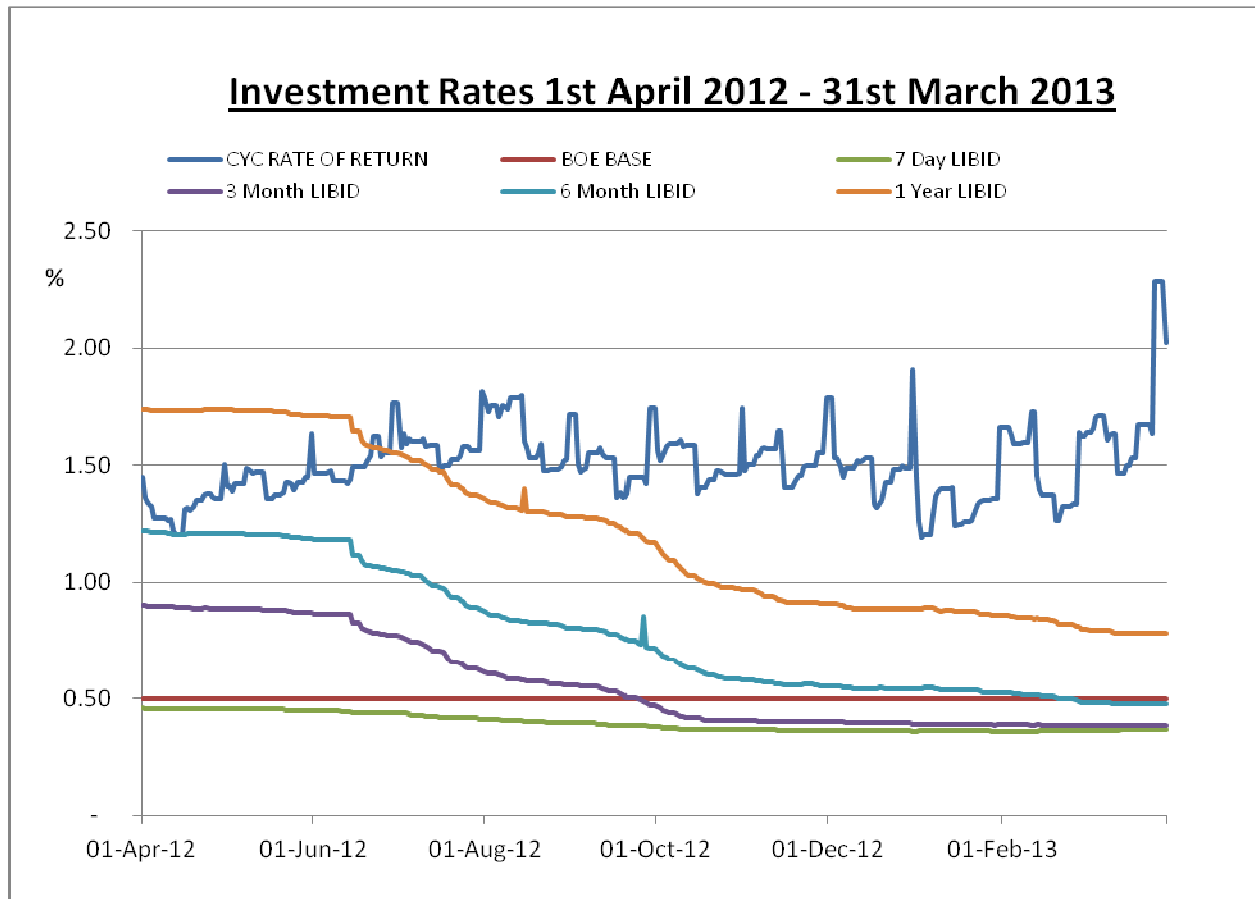


Figure 3 – Investment Rates vs. Rate of Return on CYC Investments

Consultation

29. This report is for information purposes and reports on the performance of the treasury management function. Members through the budget process set the level of budget and expected performance of the Councils treasury management function.

Options

30. In accordance with the Local Government Act 2003, it is a requirement under the CIPFA Prudential code and the CIPFA Treasury Management in Local Authorities that the Cabinet receives an annual treasury management review report of the previous year – 2011/12- by 30 September 2012. It is also a requirement that the

Council delegates the role of scrutiny of treasury management strategy and policies to a specified named body which in this Council is the Audit & Governance Committee. This annual treasury management report is scheduled at Audit & Governance Committee on 25th July 2012.

Corporate Priorities

31. Treasury Management is aimed at ensuring the Council maximises its return on investments and minimises the cost of its debts. This will allow more resources to be freed up to invest in the Council's priorities, values and imperatives, as set out in the Council's plan. Effective treasury management is concerned with the management of the council's cash flows, its banking, money market and capital transactions, the management of debt, the effective control of the risks associated with those activities, and the pursuit of optimum performance consistent with those risks.

Implications

32.

- (a) **Financial** These are detailed in the body of the report
- (b) **Human Resources (HR)** There are no HR implications as a result of this report
- (c) **Equalities** There are no equalities implications as a result of this report
- (d) **Legal** Treasury Management activities have to conform to the Local Government Act 2003, which specifies that the Council is required to adopt the CIPFA Prudential Code and the CIPFA Treasury Management Code of Practice.
- (e) **Crime and Disorder** There are no crime and disorder implications as a result of this report.
- (f) **Information Technology (IT)** There are no IT implications as a result of this report
- (g) **Property** There are no property implications as a result of this report

Risk Management

33. The treasury function is a high-risk area because of the level of large money transactions that take place. As a result of this there are strict procedures set out as part of the Treasury Management Practices statement. The scrutiny of this and other monitoring reports is carried out by Audit & Governance Committee as part of the council's system of internal control.

Recommendations

34. The Cabinet, in accordance with the Local Government Act 2003 is asked to:
- (i) Note the 2012/13 performance of Treasury Management activity and
 - (ii) Note the movements in the Prudential Indicators in Annex A

Reason: to ensure the continued performance of the Council's Treasury Management function can be monitored.

Contact Details

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Specialist Implications Officer(s)				
Wards Affected: All wards				All x
For further information please contact the author of the report				

Background Papers: None

Annexes

Annex A: Prudential Indicators 2012/13